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Clallam County Public Hospital District No. 1  
Clallam County, Washington  
Resolution No. 2016-502

JUL 27 2016  
by email SR  
CLALLAM COUNTY AUDITOR

A RESOLUTION OF THE BOARD OF COMMISSIONERS OF CLALLAM COUNTY PUBLIC HOSPITAL DISTRICT NO. 1, CLALLAM COUNTY, WASHINGTON, REQUESTING CLALLAM COUNTY ELECTIONS TO PLACE ON THE ELECTION BALLOT A PROPOSITION TO INCREASE THE NUMBER OF DISTRICT COMMISSIONERS FROM THREE TO FIVE AND PROVIDING FOR OTHER MATTERS PROPERLY RELATED THERETO

RECITALS

A. Since formation of Clallam County Public Hospital District No. 1 d/b/a Forks Community Hospital (the "District") in 1947, the Board of Commissioners (the "Board") has, pursuant to RCW Chapter 70.44, been comprised of three (3) members.

B. RCW 70.44.040 authorizes the Board to be comprised of three, five, or seven commissioners to be elected from three, five, or seven commissioner districts, or at-large positions, or both. At the time the District was formed in 1947, the District was a different place in many important respects, as was the business of health care. The District had fewer residents in 1947, and Olympic Clinic (as it was known then) could adequately serve the District with its original 13 licensed beds and medical specialties.

C. The District believed that a Board of three commissioners would be appropriate and allow for future growth of the District - a model that has worked very well for nearly 70 years. With its elected three (3) member Board of Commissioners, Olympic Clinic opened in November 1952 and since that time Forks Community Hospital has provided community-based, high-quality, rural health care to the residents of western Clallam and Jefferson Counties (the "West End region").

D. Now, the District serves a population of approximately 11,500 residents of the West End region, which barely resembles the rural community at the time of the District's formation in 1947.

E. Forks Community Hospital (the "Hospital") is a 25-bed acute care inpatient facility and 20-bed long-term care facility, and is part of a multi-faceted health care system that has a surgical suite and performs limited inpatient and outpatient surgical procedures, obstetrical services, radiology, mammography and ultrasound, laboratory services, physical rehabilitation services, a Health Resource Center, and a volunteer ambulance service. The Hospital also has three Level IV trauma rooms (the Hospital stabilizes, prepares and transfers by ambulance or airlift all patients who have potentially life-threatening injuries). In addition, the District oversees two outpatient family practice clinics (Bogachiel Clinic and Clallam Bay Medical Clinic). West End Outreach Services provides outpatient mental health and chemical dependency treatment for residents of the West End. In addition, West End Outreach has an adult day treatment program and provides Family Support Services.

F. As a large employer in the District and with gross revenues exceeding \$30,000,000, the District now employs 9 providers among its 270 employees, all of whom contribute to providing care, services and programming to more than 10,000 people each year. This complex enterprise operates in a challenging environment, where dynamic economic and market forces and local, state and national regulatory agencies and entities impact the important work done at the District every day. Along with those challenges, ever-increasing demands have been placed on the boards that provide oversight to hospitals and health systems, including the District Board of Commissioners. Between the regular or special monthly meetings and other Board member obligations, along with the necessary preparation for such meetings and obligations, the time needed to be an effective commissioner has substantially increased.

G. The Board recognizes that given the nature of healthcare, constant attention must be paid to the adequacy of District facilities, the District's provision of appropriate healthcare services, the District's development of strategic partnerships and the maintenance of a sound financial footing for the District. The District is subject to complex external forces to which it must respond to assure the provision of first class, comprehensive healthcare services to the community.

H. The Board is committed to the District's value statements, which are as follows:

(i) **Teamwork** - We believe teamwork results in the attainment of the finest finished product possible. This is achieved through the cooperation and use of resources of individual team members.

(ii) **Personalized Care** - We believe that personalized care is an essential element of the healing process. Personalized care should be individualized to patients, residents, clients, and their families, thus integrating their physical, emotional, spiritual, and social needs.

(iii) **Dedication / Compassion / Respect** - We believe that those who serve in our organization reflect a tradition of gentleness and empathy for all patients, residents, clients, and their families, co-workers, and others. We believe each person is worthy of love and respect, and we share the responsibility to safeguard personal dignity.

(iv) **Innovation & Creativity** - As a rural hospital district serving a large geographic area, we have the responsibility for providing diverse health-related inpatient, outpatient, and residential services. We encourage innovative and creative ideas in problem solving to overcome limited resources.

I. The Board is further committed to the District's mission statement, which is "we are committed to personalizing healthcare to enhance the quality of life for everyone."

J. All of the foregoing factors have greatly increased the workload on the existing three (3) commissioners and call for a high level of commissioner expertise and a broad mix of skills and leadership styles among the commissioners.

K. The Board recognizes that an increase in the number of commissioners would help to meet the ever-increasing burdens and requirements on the District.

L. As the Hospital community continues to grow in size, diversity, and complexity, the Board has considered how to mirror that growth and determined that an expansion of the Board will help to meet the increasing needs of a growing community. Accordingly, the Board has determined that the number of commissioners on the Board should be increased from three (3) to five (5).

M. RCW 70.44.053 provides that, at any general or special election, a board of public hospital district commissioners may, pursuant to resolution, submit to the voters of such district a proposition increasing the number of commissioners to five (5) members.

N. RCW 70.44.054 provides that if the voters of a district approve the ballot proposition authorizing the increase in the number of commissioners to five (5) members, the additional commissioners shall be elected at-large from the entire district unless the board of commissioners of the district by resolution redistricts the public hospital district. The District commissioners serve in "at-large" position, which provides all of the District's voters an opportunity to vote on any commissioner(s) on the ballot. Current members of the Board, their positions, and the last year of their current terms, are as follows:

<u>Position</u>	<u>Member</u>	<u>Term Expires</u>
Position 1	Daisy Anderson, Chair	2020
Position 2	Gerry Lane, Commissioner	2018
Position 3	Don Lawley, Secretary	2022

The Board has determined that if the District's voters authorize an increase to five (5) commissioners, the additional two positions (Positions 4 and 5) should be designated "at-large."

O. The proposition to increase the number of commissioners on the Board should be placed on the ballot for the regularly-scheduled general election on November 8, 2016.

P. These actions are taken in the best interest of the District and those it serves.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Clallam County Public Hospital District No. 1 as follows:

1. **Number of Commissioners.** The number of commissioners on the Board of the District should be increased from three (3) to five (5), with the two new positions (Positions 4 and 5) being designated as "at-large" positions.

2. **Ballot Title.** Clallam County Elections Department is hereby requested to place before the voters of the District on the November 8, 2016, general election ballot the following question, as approved by the Clallam County Prosecuting Attorney, substantially as follows:

SHOULD THE NUMBER OF COMMISSIONERS ON THE BOARD OF COMMISSIONERS OF CLALLAM COUNTY PUBLIC HOSPITAL DISTRICT NO. 1 (FORKS COMMUNITY HOSPITAL) BE INCREASED FROM THREE (3) TO FIVE (5) AS ALLOWED BY STATE LAW?

3. **Cost.** The District shall be responsible for its portion of the cost of the election due to placing such measure on the ballot as provided in RCW 29A.04.410.

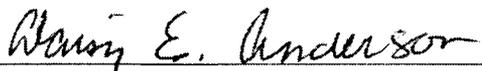
4. **Repealer.** All prior resolutions of the Board or any parts thereof in conflict with this Resolution are hereby repealed to the extent of such conflict.

5. **Ratification.** All of the acts of the Board and officers, employees and agents of the District which are in conformity with the intent and purposes of this Resolution shall be and are hereby ratified, confirmed and approved.

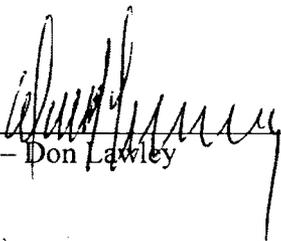
6. **Severability.** If any section, sentence, clause, or phrase of this Resolution should be held to be invalid or unconstitutional by a court of competent jurisdiction, such invalidity or unconstitutionality shall not affect the validity or constitutionality of any other section, sentence, clause or phrase of this Resolution.

ADOPTED by the Board of Commissioners of Clallam County Hospital District No. 1 at a regular meeting thereof held on July 26, 2016.

CLALLAM COUNTY HOSPITAL  
DISTRICT NO. 1

  
Chair – Daisy Anderson

ATTEST:

  
Secretary – Don Lawley

(SEAL)

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CERTIFICATE

I, Don Lawley, the Secretary of the Board of Commissioners of Clallam County Hospital District No. 1, hereby certify that the foregoing resolution is a full, true and correct copy of a resolution duly passed and adopted at a regular meeting of the Board of Commissioners, duly held at the regular meeting place thereof on July 26, 2016, of which meeting all members of such Board had due notice and at which a majority thereof was present; and that at such meeting such resolution was adopted by the following vote:

AYES, and in favor thereof, Commissioners: 3

NAYS, Commissioners: 0

ABSENT, Commissioners: 0

ABSTAIN, Commissioners: 0

I further certify that I have carefully compared the same with the original resolution on file and of record in my office; that such resolution is a full, true and correct copy of the original resolution adopted at such meeting; and that such resolution has not been amended, modified or rescinded since the date of its adoption, and is now in full force and effect.

IN WITNESS WHEREOF, I have hereunto set my hand and the seal of Clallam County Hospital District No. 1 on July 26, 2016.

CLALLAM COUNTY HOSPITAL  
DISTRICT NO.

\_\_\_\_\_  
Secretary – Don Lawley

(SEAL)